



Tourism Commission Agenda

Thursday, January 15, 2026, 6:00 PM
Harrigan Centennial Hall, 330 Harbor Drive

Members: Devon Calvin, Ian Dempster, Vaughn Hazel
Bethany Lowrance, Carol Bryant-Martin, Alana Peterson, Jeremy Plank
Rachel Roy (ex officio), Amy Ainslie (ex officio)

I. CALL TO ORDER & ROLL CALL

II. ELECTION OF OFFICERS

III. CONSIDERATION OF AGENDA

IV. APPROVAL OF MINUTES

September 11, 2025, meeting minutes

November 13, 2025, meeting minutes

V. NEW BUSINESS

A. Update on Visit Sitka Contract

B. Discussion and recommendations on Lincoln Street closure and other city operations for the 2026 visitor season

C. 2026 Commission Priorities

VI. PERSONS TO BE HEARD *(For items ON or OFF the agenda – not to exceed 3 minutes)*

VII. ADJOURNMENT



CITY AND BOROUGH OF SITKA

DRAFT Meeting Minutes Tourism Commission

Officers: Chair Jeremy Plank; Vice Chair Ian Dempster; and Secretary Carol Bryant-Martin

Members: Devon Calvin; Vaughn Hazel; Bethany Lowrance; Alana Peterson; and Rachel Roy, Visit Sitka (Ex Officio)

Staff Liaison: Amy Ainslie, P&CD Director (Ex Officio)

Assembly Liaison: Chris Ystad

September 11, 2025

6:00 P.M.

Harrigan Centennial Hall

I. CALL TO ORDER

As the Chair and Vice Chair were absent from the meeting, Ainslie called the meeting to order at 6:02 PM and asked Commission members present to appoint an Acting Chair for the meeting.

M-Hazel/S-Calvin moved to appoint Carol Bryant-Martin as the Acting Chair. Motion passed 4-0 by voice vote.

II. ROLL CALL

Present: Carol Bryant-Martin; Devon Calvin; Vaughn Hazel; Alana Peterson (virtual), Rachel Roy, Chris Ystad

Absent: Ian Dempster (excused), Bethany Lowrance (excused), Jeremy Plank

Staff: Amy Ainslie, P&CD Director; Jacqueline Kincaid, Tourism Manager

Public: Shannon Haugland (Sitka Sentinel)

Secretary Bryant-Martin confirmed quorum was present. Kincaid introduced herself to the Commission.

III. CONSIDERATION OF AGENDA

No agenda changes were made.

IV. APPROVAL OF MINUTES

M-Calvin/S-Vaughn moved to approve the August 14, 2025, meeting minutes. The motion passed 4-0 by voice vote.

V. NEW BUSINESS

A. Review of draft Commercial Recreational Land Use Plan and upcoming public input opportunities

Ainslie provided an introduction, and noted that the Commission had discussed commercial recreational land use planning and permitting during its previous discussions regarding the Tourism Best Management Practices (TBMP) guidelines. Ainslie described the work to date on the municipal code revision that had previously been adopted by the Assembly and would take affect on November 1, 2025, as well as the process for creating the plan. Of note, Ainslie summarized plan inputs including consultation with other joint-jurisdiction agencies, data collection on current use levels and trends of municipal recreation assets, and public engagement. Ainslie explained that the purpose of the Commission's review of the plan was to increase awareness of upcoming opportunities for public input, and for the Commission to have an opportunity to comment on the plan. No formal action was required

as the plan was to be recommended for adoption by the Parks & Recreation Committee and adopted by the Assembly.

Peterson noted that she had discussed the plan at a recent Tribal Council meeting and asked if government-to-government consultation would take place; Ainslie responded that she and her staff had been in contact with staff members at Sitka Tribe of Alaska (STA) about review of the plan, and would adjust the timeline for plan adoption to accommodate additional time for STA review if needed.

Bryant-Martin asked how the permit issuance process would work. Ainslie explained how the commercial carrying capacities identified in the plan would serve as limits for the number of clients using each identified asset, the difference between special guidance versus conditions, and the process for issuing permits when demand for use exceeds plan limits. Roy also asked for clarification regarding permit issuance, and how public hearings for permit applications would be handled recognizing overlap in both staff and commissions/committees between tourism and parks and recreation. Ainslie clarified that permits would be issued administratively going forward in accordance with the adopted plan, but that future plan updates could include more substantive Tourism Commission review and input. Roy discussed the overlap between the plan and the TBMP program, stated that she would help increase awareness through the Visit Sitka mailing list, and expressed appreciation for plan provisions regarding collaboration with operators. In response to a question from Hazel, Ainslie stated that there were approximately 25 permit holders in 2025, and described recent efforts on enforcement particularly at Baranof Warm Springs. Commissioners also had questions regarding permitting use of streets and sidewalks in the downtown area; Ainslie stated that the plan did not at the time have specific provisions for walking tours outside of usual recreational areas such as parks and trails, but that may be added in future. Ainslie also described the process of arriving at commercial carrying capacities in the plan, noting that the plan largely aligned with US Forest Service group size limits for joint-jurisdiction areas and used community survey input to determine limits in other areas. Commission discussion regarding current use data collection was also had. No action was taken.

B. End-of-Season Community Survey

Ainslie reviewed the target timeline for offering an end-of-season survey for the community, and questions previously asked when the survey was offered in 2022. Ainslie also reviewed examples of community surveys offered in Juneau. Calvin asked if staff had recommendations for new or additional survey questions; Ainslie responded that the only item she knew needed to be added were questions about Lincoln Street closures, as the Assembly had requested this information following the decision to leave the street open in 2025. Bryant-Martin suggested, and Commissioners agreed, that questions about TBMP be added. Peterson suggested making clear to potential respondents how their input would be used in future decision making. Commissioners further agreed that it would be important to have questions regarding the crossing guards deployed in 2025, temporary restrooms, and trash management. No action was taken.

V. PERSONS TO BE HEARD (*For items ON or OFF the agenda and not to exceed 3 minutes*)

None.

VI. ADJOURNMENT

Motion: M-Calvin/S-Hazel moved to adjourn the meeting at 7:15 PM. The motion passed unanimously by a voice vote.

Minutes By: Amy Ainslie, Staff Liaison



CITY AND BOROUGH OF SITKA

DRAFT Meeting Minutes Tourism Commission

Officers: Chair Jeremy Plank; Vice Chair Ian Dempster; and Secretary Carol Bryant-Martin

Members: Devon Calvin; Vaughn Hazel; Bethany Lowrance; Alana Peterson; and Rachel Roy, Visit Sitka (Ex Officio)

Staff Liaison: Amy Ainslie, P&CD Director (Ex Officio)

Assembly Liaison: Scott Saline

November 13, 2025

6:00 P.M.

Harrigan Centennial Hall

I. CALL TO ORDER

Chair Plank called the meeting to order at 6:00 PM.

II. ROLL CALL

Present: Carol Bryant-Martin; Devon Calvin; Vaughn Hazel; Jeremy Plan, Rachel Roy,

Absent: Devon Calvin (excused) Ian Dempster, Alana Peterson (excused)

Staff: Amy Ainslie, P&CD Director

Public: Christina Vandenhogen, Elizabeth Faulkner, Larry Edwards, Shannon Haugland (Sitka Sentinel)

Secretary Bryant-Martin confirmed quorum was present.

III. CONSIDERATION OF AGENDA

No agenda changes were made.

IV. APPROVAL OF MINUTES

None

V. NEW BUSINESS

A. Review of 2025 End-of-Season Tourism Survey Results

Ainslie provided a report on the survey results, and detailed the number of responses and outreach efforts. Key takeaways from the survey were that traffic and congestion/crowding continued to be key community concerns. Respondents felt most impacted in terms of phone and internet service, access to business services, recreational and subsistence areas, and getting to school, work, or appointments on time during the visitor season. For 2026, leaving Lincoln Street open and using Maksoutoff Street for temporary restroom placement were slightly favored, as well as agreement on the effectiveness of the pedestrian monitors. Sentiment on overall industry impacts was largely unchanged from the 2022 survey results. Key areas for improvement for CBS included communicating amounts and uses of tourism-related revenues, managing traffic-related impacts of tourism, communicating CBS tourism management efforts and decisions, managing crowding/congestion in the downtown area, and managing overall visitor numbers. Ainslie also stated that there were 590 long-form responses about what CBS should keep, stop, and consider doing in terms of managing tourism; the report had a high-level summary of the comments, but Ainslie would bring back a more detailed analysis of these comments at the next meeting.

Plank opened the floor to public comment. Christina Vandenhogen noted that she was a member of the Island Artist Gallery co-op, and was offering comments on their behalf as well as from her perspective

as someone who worked downtown during the summer. Vandenhogen noted trash management issues on Lincoln Street, and identified the lack of public trash cans on the street and the need for more efforts to address litter. She also stated that more benches were needed. Further, she shared concerns for safety with Lincoln Street being open due to jaywalking and drivers using their horns frequently in response, as well as the accessibility of sidewalks.

Elizabeth Faulker, also a member of the Island Artist Gallery, stated her agreement with Vandenhogen's comments. She further added that downtown beautification was needed, and would like to see more litter pick-up, encouraged hanging of the decorative banners, and other options such as flower baskets that would make downtown feel more vibrant and inviting. She added that the co-op was in favor of closing Lincoln Street during busy visitor days.

Commissioners had a brief discussion about the results; while they were happy to have a significant number of responses, they agreed that efforts to expand engagement in the future through a more designed/targeted survey to achieve better community representation would be beneficial. The Commission also agreed that making decisions about Lincoln Street closures and other city operations before the 2026 season needed to be prioritized, and aimed to finalize those recommendations in January. No action was taken.

B. Review of Zoning Code Changes for Cruise Ship Docks

Ainslie reviewed progress on the proposed zoning code change for cruise ship docks including updates to the definition of cruise ship docks; recent Planning Commission discussions regarding zoning districts in which cruise ship docks would be permitted, conditional, or prohibited; and options that were being explored to address unzoned areas of the borough.

Plank opened the floor to public comment. Larry Edwards stated that members of Small Town SOUL had concerns about the proposed definition, as it specified that cruise ship docks were those that served 250 or more overnight guests; were there to be multiple docks developed each with capacities to serve 249 or fewer visitors, there could be significant traffic and other community impacts. Edwards advocated for a smaller number to be used in the definition, proposing that 50-75 overnight passengers be used.

Plank asked a question about how tour vessels that transported passengers from a cruise ship facility to other docks or landings would be characterized, and if that operation would constitute passenger lightering. Lowrance and Roy stated interest in leaving options open for water taxiing rather than busing visitors into town and for future attraction development, and stated concern about the proposed definition limiting those opportunities. Ainslie stated that there may need to be separate definition for passenger lightering vessels to address that issue.

Commissioners also discussed the number of passengers used in the definition, and Ainslie stated that there perhaps needed to be more uses defined to differentiate between sizes of docks and whether they would be permitted, conditional, or prohibited on that basis. Plank, Roy, and Lowrance expressed their concerns with making all cruise ship docks prohibited, and wished to see it be a conditional use in some zones. The Commission agreed that they would like to review the Tourism Task Force recommendations on the issue when this item came back to them for further review. No action was taken.

C. Discussion on Food Cart Permitting & Regulations

Roy gave a presentation on mobile food vending trends and opportunities, regulations that apply, and summarized CBS permitting processes and fees for different types of activities and events. Roy noted the complexity of permitting, and sentiments that administration of the permitting process felt

inconsistent. Considerations for improvement of regulations and permitting processes included standardizing requirements across event types, locations, venues; centralizing regulation provisions in a single-place and document, streamlining paperwork submissions for permit applications, having more flexible deadlines for special events, reducing fees to increase affordability and access for vendors, perhaps having a single annual charge and/or fees based on the size of the vending unit.

Plank opened the floor to public comment. Hannah Portello-Swagel expressed the frustration felt by herself and other food vendors regarding the complexity of the permitting process, time-intensive application submissions, and inconsistencies of regulations between different areas, vending types, and events. She also addressed the affordability of fees, both as a vendor and event organizer. Further, she noted frustration about lack of clarity regarding the use of hot oils for cooking.

Commissioners largely agreed with the improvements suggested, emphasizing the need to streamline the process and make regulations more transparent. Ainslie stated that there was a project in her department to implement a centralized, online system for permit applications which could significantly ease the permit application process. Portello-Swagel was invited back to address questions about food carts in the downtown area, and the Commission discussed how spaces available had been impacted by leaving Lincoln Street open in 2025; Commissioners expressed interest in identifying more spaces for the 2026 season. There was also discussion regarding why certain departments administered certain types of food vending permits, and the complexity of permittees navigating reviews by multiple departments for a single permit. There was discussion on how to approach the proposed improvements, and agreed that the Commission would like to continue work on this topic. No action was taken.

V. PERSONS TO BE HEARD (*For items ON or OFF the agenda and not to exceed 3 minutes*)

Larry Edwards stated while he appreciated the public comment opportunity at the beginning of items, he would like to see another opportunity to comment before conclusions or motions were made. Edwards further noted that the Tourism Task Force recommendations on zoning for cruise docks were just recommendations, and that development of the final product should be reflective of Planning Commission guidance as subject matter experts. He further described the issues with making a use conditional, rather than prohibited, and concerns about how that designation could lead to potentially undesirable growth in cruise visitation to Sitka.

VI. ADJOURNMENT

Seeing no objections, Chair Plank adjourned the meeting at 8:50 pm.

Minutes By: Amy Ainslie, Staff Liaison

City and Borough of Sitka Tourism Commission

Regular Meeting
January 15, 2026

Agenda Items

- Election of Officers
- Meeting minute approval
- Update on Visit Sitka Contract
- Discussion and recommendations on Lincoln Street closure and other city operations for the 2026 visitor season
- 2026 Commission Priorities

Election of Officers

Positions:

- Chair: Runs the meeting, facilitates discussion, assists in setting the agenda
- Vice Chair: Designated person to step-in for the Chair when absent or attending virtually
- Secretary: Takes notes and assists with preparation of meeting minutes

Election of Officers

Process:

- “I move to nominate _____ as the Chair”
- Second
- Acceptance by nominee
- Repeat motion, second, and acceptance for any other nominations
- Vote
 - If more than 1 person is nominated for an officer position, a roll call vote will take place in which each member states the name of the person they’d like to vote for. If only one person is nominated, we can use a voice vote for yes or no.
- Repeat for Vice Chair and Secretary

Minutes Approval

“I move to approve the
September 11, 2025, and
November 13, 2025, meeting
minutes.”

Update on Visit Sitka Contract

- Assembly approved contract on 1/13
- Key touch points with Tourism Commission
 - Commission Liaison
 - Annual review of 3-Year Strategic Marketing Plan & Progress, including establishment and reporting of key performance indicators (KPIs)
 - TBMP program, including updating/finalizing program guidelines, operation of program including community feedback line, annual reporting and facilitating cyclical update/improvement process
 - Economic data collection and reporting

Discussion & recommendations on
Lincoln Street closure and other city
operations for the 2026 visitor season

Lincoln Street Closures

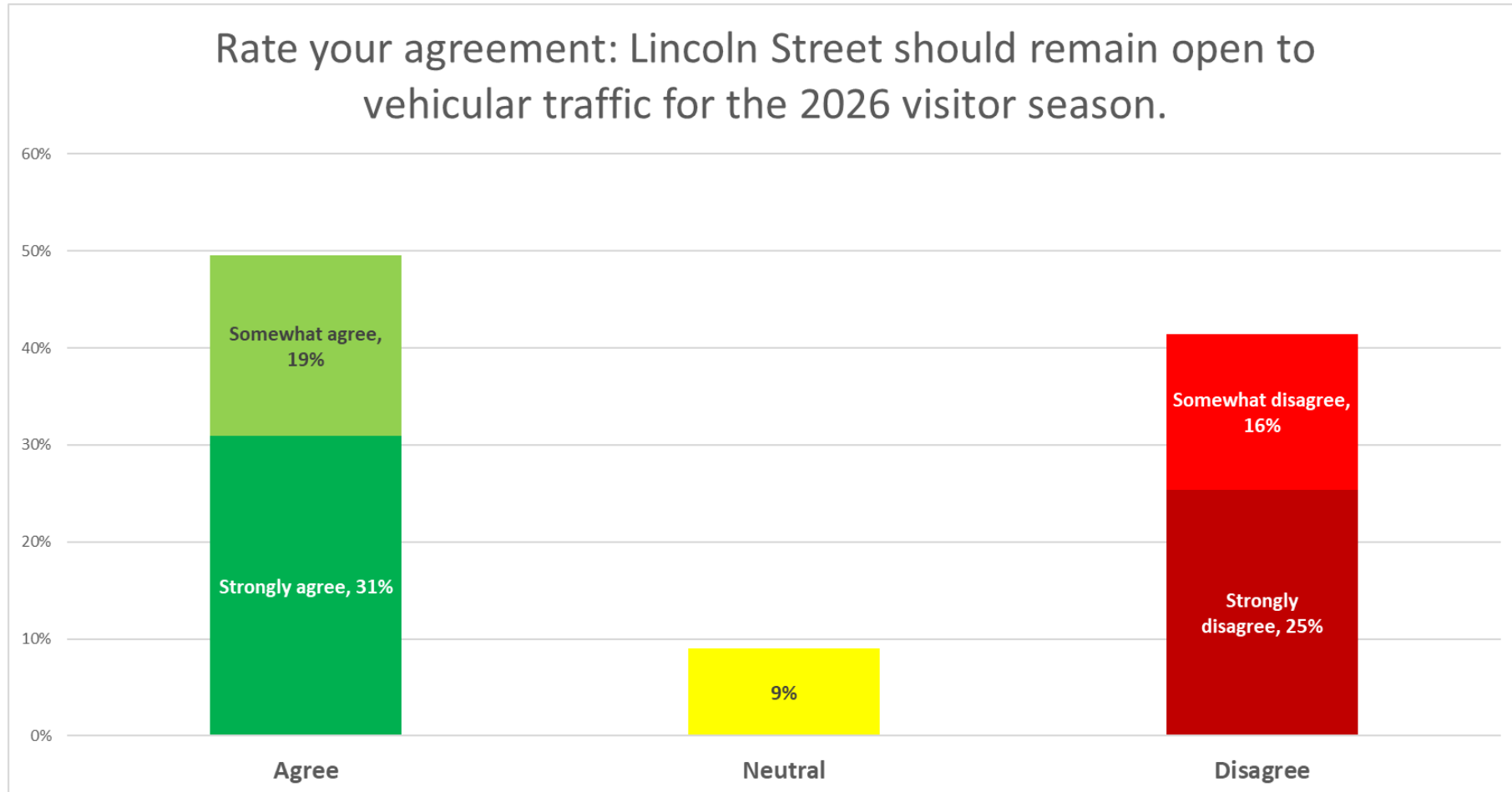
2025 End-of-Season Survey Results

Rate the impacts of leaving Lincoln Street open to vehicular traffic (vs the street being closed in previous seasons in the following areas):

Categories of Impact	Significantly or Somewhat Better	Significantly or Somewhat Worse	Neutral / No Impact	N/A
Pedestrian safety	19%	55%	22%	4%
Vehicle safety	14%	45%	37%	5%
Bike safety	11%	49%	31%	9%
Noise	5%	33%	52%	10%
Emissions	7%	38%	46%	9%
Business opportunities	32%	22%	32%	13%
Access to business & govt. services	38%	26%	31%	5%
Atmosphere / enjoyability for locals	30%	43%	23%	4%
Atmosphere / enjoyability for visitors	16%	44%	27%	12%

Lincoln Street Closures

2025 End-of-Season Survey Results



Lincoln Street Closures

2025 End-of-Season Survey Results Broken Down

		Leaving Lincoln Street Open in 2026				Impacts of Leaving Street Open																									
Responses by Category						% of Survey Respondents		Number of Responses		Agree		Disagree		Neutral		Average number of responses		Pedestrian safety		Vehicle safety		Bike Safety		Noise		Emissions		Business Opportunities		Access to business & govt. services	
		Better		Worse														Better		Worse		Better		Worse		Better		Worse		Better	
Survey Total Responses		100%		343	50%	41%	9%	339	19%	55%	14%	45%	11%	49%	5%	33%	7%	38%	32%	22%	38%	26%	30%	43%	16%	44%					
Age Groups				6	67%	33%	0%	6	0%	83%	17%	67%	0%	67%	0%	67%	0%	67%	17%	33%	33%	50%	17%	83%	17%	33%					
24 and under		1% (28% population)		49	49%	41%	10%	49	10%	61%	6%	53%	8%	51%	6%	20%	4%	33%	34%	17%	43%	20%	29%	50%	14%	47%					
25-34		14% (15% population)		43	63%	33%	5%	42	38%	38%	31%	31%	17%	41%	7%	22%	10%	21%	35%	23%	48%	14%	35%	26%	5%	31%					
35-44		13% (14% population)		52	50%	35%	15%	51	25%	49%	14%	43%	10%	46%	4%	25%	4%	33%	35%	16%	43%	16%	31%	35%	22%	43%					
45-54		17% (12% population)		49	43%	45%	12%	48	13%	54%	10%	50%	8%	50%	2%	38%	6%	38%	31%	25%	35%	27%	27%	44%	13%	42%					
55-64		14% (14% population)		144	49%	44%	7%	138	16%	60%	13%	43%	11%	51%	7%	40%	8%	46%	30%	25%	33%	33%	29%	48%	19%	50%					
65+		41% (17% population)																													
Occupations (Top Results)				100	50%	42%	8%	95	14%	59%	14%	45%	11%	51%	5%	42%	6%	51%	29%	27%	35%	37%	28%	47%	13%	49%					
Retired		28%		32	44%	38%	19%	31	10%	61%	6%	48%	6%	61%	3%	45%	6%	44%	16%	16%	34%	19%	25%	50%	13%	47%					
Education & Childcare		10%		32	41%	38%	22%	32	16%	47%	10%	32%	6%	42%	0%	19%	3%	22%	38%	22%	34%	9%	25%	28%	19%	44%					
Tour Operations		10%		34	44%	44%	12%	33	21%	62%	15%	58%	9%	55%	3%	30%	3%	50%	34%	22%	33%	33%	22%	47%	9%	58%					
Federal, State, Local & Tribal Government		9%		29	45%	52%	3%	29	17%	69%	17%	52%	10%	62%	7%	38%	7%	38%	34%	28%	38%	24%	28%	48%	21%	38%					
Private/Nonprofit Arts, Science, & Social Work		8%		24	33%	63%	4%	22	18%	73%	23%	59%	14%	68%	9%	27%	5%	27%	19%	33%	23%	23%	13%	70%	18%	59%					
Downtown Merchants & Businesses		7%		19	53%	37%	11%	19	32%	47%	16%	32%	16%	42%	0%	33%	11%	39%	37%	21%	53%	32%	37%	42%	11%	33%					
Seafood Industry		6%		20	50%	45%	5%	20	25%	55%	10%	45%	15%	55%	10%	40%	11%	42%	35%	25%	30%	30%	25%	45%	15%	50%					
Health Care		6%																													
Home Location (Top Results)				75	52%	40%	8%	71	21%	60%	14%	49%	10%	53%	4%	43%	7%	48%	22%	16%	30%	26%	21%	52%	8%	51%					
Midtown Area		21%		45	33%	60%	7%	44	7%	66%	5%	66%	5%	80%	2%	45%	2%	53%	37%	23%	34%	41%	21%	58%	14%	57%					
Downtown Core		14%		50	58%	36%	6%	49	16%	53%	14%	43%	8%	43%	4%	33%	4%	38%	39%	22%	45%	24%	39%	35%	13%	40%					
Jamestown Bay to Whale Park		14%		38	47%	45%	8%	37	18%	61%	16%	50%	14%	41%	5%	38%	8%	50%	39%	31%	45%	29%	32%	47%	14%	51%					
North Edgcumbe Drive & Cascade Creek Road		11%		27	41%	52%	7%	27	19%	63%	19%	41%	19%	50%	7%	26%	7%	30%	30%	26%	33%	19%	33%	33%	30%	48%					
Keet Gooshi Heen Area		8%		22	59%	32%	9%	21	29%	43%	30%	15%	20%	25%	15%	10%	19%	24%	41%	14%	55%	9%	41%	32%	19%	43%					
Kramer Avenue to Harbor Mountain Bypass Road		7%		25	60%	24%	16%	25	28%	40%	4%	32%	8%	40%	8%	20%	8%	20%	33%	25%	32%	20%	32%	24%	24%	16%					
Granite Creek & North HPR		7%		19	47%	42%	11%	19	11%	58%	5%	63%	0%	63%	0%	47%	0%	47%	22%	28%	26%	32%	26%	47%	5%	47%					
Jarvis Street to Chirikov Drive		6%		7	43%	43%	14%	7	14%	57%	0%	43%	0%	29%	0%	0%	0%	29%	14%	43%	29%	43%	43%	43%	43%	29%					
Indian River Road		2%		6	33%	33%	33%	6	17%	50%	17%	50%	17%	50%	17%	17%	17%	33%	50%	17%	50%	17%	33%	50%	17%	50%					
Japonski Island		2%		2	0%	100%	0%	2	0%	100%	0%	100%	0%	100%	0%	100%	0%	100%	0%	100%	0%	100%	0%	100%	0%	100%					
Katlian Avenue & Sitka Indian Village		1%																													
Primary Mode of Transportation				293	52%	39%	10%	286	21%	53%	15%	43%	10%	47%	6%	30%	7%	37%	34%	21%	40%	24%	31%	41%	18%	42%					
Personal Vehicle		85%		30	20%	73%	7%	28	3%	83%	0%	75%	0%	90%	0%	64%	0%	67%	20%	28%	21%	46%	7%	75%	3%	69%					
Walking/Rolling		9%		16	69%	31%	0%	16	13%	56%	25%	25%	31%	31%	13%	19%	13%	25%	13%	38%	40%	33%	38%	38%	13%	44%					
Biking		5%		3	33%	33%	33%	2	0%	50%	0%	0%	0%	0%	0%	50%	0%	0%	0%	50%	0%	0%	0%	0%	0%	50%					
Public transit		1%																													
Frequency of Downtown Trips in Summer				138	51%	41%	8%	133	23%	53%	15%	44%	11%	52%	8%	32%	7%	35%	36%	25%	35%	27%	31%	44%	24%	42%					
5-7 days per week		40%		93	43%	48%	9%	92	15%	62%	12%	52%	8%	54%	2%	37%	4%	48%	24%	26%	38%	28%	23%	52%	7%	54%					
3-4 days per week		27%		71	61%	34%	6%	69	20%	50%	19%	39%	15%	38%	7%	26%	9%	36%	39%	14%	49%	20%	40%	34%	14%	39%					
1-2 days per week		21%		41	39%	41%	20%	39	10%	59%	8%	41%	8%	47%	3%	34%	8%	31%	24%	19%	30%	25%	23%	38%	13%	38%					
Less than once a week		12%																													

Lincoln Street Closures

2025 End-of-Season Survey Results Broken Down

Key Takeaways / Data Points

- Sample sizes are an issue for certain categories
- The only categories in which having the street open versus closed was better were “Business opportunities” and “Access to business and government services” – indicates that these are highest priorities in terms of wanting the street open or closed
- By age group
 - 24 & Under: Small sample size, but interesting that more agreed that Lincoln Street should stay open, but consistently answered that impacts of having the street open vs. closed were worse across all impact categories.
 - 35-44
 - Excluding 24 & under, highest percentage of those who agreed the street should stay open
 - Had higher scores than any age group that pedestrian, vehicular, and bike safety had improved with the street being open
 - Only age group that had a higher rating that the “Enjoyability for Locals” was better with the street open than closed
- By occupation
 - Downtown Merchants & Businesses
 - Had the highest percentage of wanting the street be closed (63% open, 33% closed)
 - Consistently had more responses that impacts of having the street open vs closed were worse excepting “Access to business and government services” which was tied at 23% better and worse
 - Private/Non-Profit Arts, Science, & Social Work was the only other occupation that favored the street being closed rather than open (52% closed, 45% open)
- By home location (excluding areas with sample size less than 10)
 - Downtown Core: Highest response for wanting the street closed (60% closed, 33% open)
 - Keet Gooshi Heen: Only other area where more respondents wanted the street closed (52% open, 41% closed)
- By primary mode of transportation
 - Those who walk/roll as their primary mode of transportation had the highest response of wanting the street closed (73% open vs 20% closed). Only group in which more respondents wanted street closed versus open.
 - More bikers want the street open (69% open versus 31% closed). Every other category (across age, occupation, home location, transportation mode, frequency of downtown visits) responded that bike safety was worse with the street open except for those who bike as their primary transportation mode – answers were tied at 31% for better and worse
- By downtown visit frequency
 - Interestingly, those who report going downtown 1-2 times per week had the highest response for wanting to see the street stay open (61%)

Commission Action on Lincoln Street Closures

- Additional information to be sought?
- If recommending Lincoln Street closures, need to also determine closure threshold and closure hours
- Potential motion to recommend street staying open:
 - **I move to recommend that Lincoln Street remain open to vehicles for the 2026 visitor season**
- Potential motion to recommend street closures:
 - **I move to recommend that Lincoln Street closures take place on days with _____ or more cruise passengers, and that closure hours take place between _____ and _____.**

Other City Operations

- Temporary Restrooms
 - Survey results for use of Maksoutoff Street when open
 - 5-7 days per week: 9%
 - 3-4 days per week: 21%
 - 1-2 days per week: 29%
 - Less than once a week: 41%
 - Survey results for using Maksoutoff Street again
 - Agree: 45%
 - Neutral: 18%
 - Disagree: 37%
- Pedestrian monitors/crossing guards
 - 55% agreed they made a significant difference in managing jaywalking
 - 19% neutral
 - 24% disagree
 - Added component of trash management
- Trash management
 - Generally high rates of satisfaction or neutral feelings about trash management at CBS facilities (ratings range from 56% - 78%). Dissatisfaction ranged from 13%-33%
 - Only facility with more dissatisfaction than satisfaction was the Lake/Lincoln restrooms (33% vs 27%)
 - Extra cans and pick-ups – done in 2022, appears to have dropped off in later years. Was budgeted at ~18k
- Other areas/services to consider?

Commission Actions other city operations for 2026

- Additional information to be sought?
- Staff recommendation/motion
 - I move to make the following recommendations for 2026 visitor season city operations:
 - Use Maksoutoff Street for placement of temporary restrooms
 - Employ pedestrian monitors/crossing guards along Harbor Drive, and other key downtown locations as identified by the Commission in 2025 as staffing levels permit.
 - Increase CBS trash cans and pick-ups along Lincoln Street
 - Others?

2026 Commission Priorities

Priority Identification & Ranking

Previously discussed/identified items

- Time-sensitive (needed before season start)
 - Decisions on Lincoln Street closures and other city operations (if not decided tonight)
 - Refresh and finalization of TBMP
 - Establishing visitor data and economic data KPIs
- Additional items
 - Report to community on tourism-related revenues
 - Cruise dock zoning change
 - Food cart permitting
 - E-bikes

Actions

- Identify additional priorities/projects
- Rank priorities (can be done by consensus, no vote needed)